



**Surname, First Name:** Lutz, Volker  
**Born:** 1968  
**Marital Status:** married  
**Nationality:** German  
**Location:** Pliening/Munich

**Key Qualifications:** 24 years' experience in Computing, Storage, Mainframe, Tape, Network Infrastructure and Virtualization Technologies  
 21 years' experience in Program and Project Management according PMI and PRINCE2 (certified)  
 14 years' experience in Data Center Relocation-/Migration and  
 21 years' experience in IT Operation according ITIL  
 21 years' experience in Systems Management Solutions Consolidation  
 Design and Implementation of High Available IT Solutions  
 Planning and Implementation of SAP and Database Migration  
 Takeover and Leading Troubled Projects  
 Vendor and Supplier Management

**Language Skills:**

Language	Proficiency
German	Native
English	Fluent
French	Basic Knowledge

**Professional Education:**

11/1990 - 01/1996 Julius-Maximilians-University-Wuerzburg  
 Study of Mathematics  
 Master of Science (Sc) in Mathematics  
  
 11/1988 - 11/1990 Julius-Maximilians-University-Wuerzburg  
 Study of Computer Science

**Professional Experience:**

03/2016 - today DCR Consulting  
 Position : Principal Consultant  
 Duties/Responsibilities/Activities:
 

- Planning and Execution of complex Data Center Migration-/Relocation and Consolidation
- Project- and Program Management
- Data Center Management
- Execution of IT Infrastructure and Data Center Assessment
- ICT Infrastructure Optimization and Consolidation
- IT Service Continuity Management

10/2011 – 02/2016 Detecon International GmbH  
 Position: Managing Consultant

## Duties/Responsibilities/Activities:

- Project & Program Management
- Data Center Management
- ICT Infrastructure Strategy and Business Model
- ICT Infrastructure Optimization and Consolidation
- ICT Service Rollout
- IT Service Continuity Management

05/1996 - 09/2011

IBM Germany

Position: IT Specialist, Project Manager

## Duties/Responsibilities/Activities:

- Systems Management & Administration
- Project Lead

02/1996 - 04/1996

Bauer &amp; Partner

Position: Software Developer

## Duties/Responsibilities/Activities:

- Software Development with Smalltalk according Customer Requirements

**Special Project Experience:**

07/2020 - today

Schaeffler: Projectmanagement and Consulting  
Herzogenaurach, Munich

## Duties/Responsibilities/Activities:

- Project Manager for Data Center Projects
- Trusted Advisor in the Data Center area

01/2020 – 04/2020

Daimler (Mercedes Benz USA, Daimler Truck North America):  
NAFTA Data Center Consolidation Feasibility Study  
Atlanta, Portland, Munich

## Duties/Responsibilities/Activities:

- Project Manager for Data Gathering and Data Assessment for both entities to prepare planned NAFTA Data Center Consolidation
- Focal Point for CIO's and SME's for both entities
- Development of initial Future Solution Design
- Development of initial Project Plan for NAFTA Data Center Consolidation execution
- Business Case development as decision memo of planned NAFTA Data Center Consolidation
- Development of final Project Report

07/2019 – 01/2020

Shell: Connectivity Improvement Program (CIP)  
Munich, Bangalore

## Duties/Responsibilities/Activities:

- Project Management for the planning and execution of the relocation of a local data center in Bangalore (India)
- Provider Management (AT&T, TCS)

09/2018 – 05/2020

Shell: Connectivity Improvement Program (CIP)  
Munich, Houston

## Duties/Responsibilities/Activities:

- Global Lead of work stream Internet Breakout Deployments
- Deployment AT&T Flexware solution for Internet Breakout

- Lead of regional Project Managers (APAC, EMEA and Americas)
  - Focal Point for network service provider AT&T concerning Internet Breakout implementation (e.g. GTT, British Telecom, Frontier, Colt)
  - Implementation of Aruba Wireless Anchor controller in several Shell data center
- 09/2018 – 10/2018 DB Schenker: APAC Data Center Consolidation  
Munich, Singapore  
Duties/Responsibilities/Activities:
- Project Manager for Business Case development as decision memo of planned APAC Data Center Consolidation
  - Focal Point for country CIO's of 17 APAC countries
  - Investigation of network latency requirements for all countries
  - Expansion of Future Solution Design
  - Development of final Project Report
- 07/2018 – 09/2018 DB Schenker: APAC Data Center Consolidation  
Singapore  
Duties/Responsibilities/Activities:
- Project Manager for Data Gathering and Data Assessment in 17 APAC countries to prepare planned Data Center Consolidation
  - Focal Point for country CIO's of 17 APAC countries
  - Development of initial Future Solution Design
  - Development of initial Project Plan for Data Center Consolidation execution
  - Development of final Project Report
- 04/2017 – 06/2018 T-Systems Shell Global Account: Babylon Program (Global Data Center Consolidation)  
München, Den Haag, Houston, Kuala Lumpur/Cyberjaya  
Duties/Responsibilities/Activities:
- Project Manager
  - Integrated migration planning and migration preparation for virtual migrations and data relocation
  - Single Point of Contact for planning alignment with Shell Organization Entities (Downstream, Upstream, Trading, Global Functions and TLS)
  - Overall responsibility for coordination and execution of data center relocation in Amsterdam, Houston and Kuala Lumpur/Cyberjaya
  - Preparation and planning of data center decommissioning activities
  - Overall program reporting
- 09/2017 – 04/2018 Shell Global Account: AMS DC1 & Westland Exit  
Munich, The Hague, Houston, Amsterdam  
Duties/Responsibilities/Activities:
- Project Manager
  - Integrated migration planning and migration preparation for physical data center relocations
  - Single Point of Contact for alignment with Shell business unites (Downstream, Upstream, Trading, Global Functions and TLS)

- Leading and execution of data center relocations
- Provider management (HDS, NetApp and SSCS)

09/2017 – 03/2018

Shell Global Account: Data Center Relocation DCPL Platform  
Kuala Lumpur, Cyberjaya

Duties/Responsibilities/Activities:

- Project Manager
- Projectmanagement for executing the data center relocation of a complete cloud platform (Planning, coordination and execution)
- Subprovider Management
- Business Focal Point for determination of dependencies
- Business Focal Point for scheduling

07/2016 - 04/2017

T-Systems Shell Global Account: Amsterdam Data Center  
Consolidation

Munich, The Hague, Amsterdam, London

Duties/Responsibilities/Activities:

- Migration/Relocation planning, tracking and execution
- Determine current and planned TSI Data Center capabilities and services for the targeted Data Center
- Network analysis of existing use and needs for the targeted Data Center
- Gather asset information (template creation, database creation), analyze data gaps, create scope sets and conduct physical audits
- Assist Customer in data gathering of applications, dependencies and priorities.
- Track and liaise to other associated in-flight projects of the customer impacting the same landscapes/Data Center
- Creation of communication plan
- Project planning and reporting to include staffing and budget control

04/2014 – 06/2016

T-Systems Shell Global Account: Houston IC Data Center  
Relocation

Munich, The Hague, Houston

Duties/Responsibilities/Activities:

- Migration/Relocation planning, tracking and execution
- Determine current and planned TSI Data Center capabilities and services for the targeted Data Center
- Network analysis of existing use and needs for the targeted Data Center
- Gather asset information (template creation, database creation), analyze data gaps, create scope sets and conduct physical audits
- Assist Customer in data gathering of applications, dependencies and priorities
- Track and liaise to other associated in-flight projects of the customer impacting the same landscapes/Data Center
- Creation of communication plan
- Project planning and reporting to include staffing and budget control

- Planning, tracking and execution of logical and physical decommissioning of 7700 assets

02/2013 – 12/2014

Knappschaft Bahn See : Detail Planning and Execution of Data Center Migration

Bochum/Germany

Duties/Responsibilities/Activities:

- Development of detail planning for the Data Center migration to a temporary Data Center location. Support and coordination of the execution of the Data Center migration. Coordination of sub-provider for the Data Center migration

01/2014 - 03/2014

EnBW: Concept for Data Migration

Karlsruhe/Germany

Duties/Responsibilities/Activities:

- Creation of an overall data migration concept as well as detailed data migration concepts for several service modules (e.g. SAP, Exchange, Active Directory, Oracle)

01/2014 - 03/2014

EnBW: Detailed Concept for Data Center Migration

Karlsruhe/Germany

Duties/Responsibilities/Activities:

- Creation of a detailed Data Center migration concept

06/2012 - 12/2013

Volkswagen: ITSCM / BCM

Wolfsburg/Germany

Duties/Responsibilities/Activities:

- Project Manager for creation, completion and update of ITSCM Disaster Recovery Plans and Documentation

07/2013 - 07/2013

EnBW: Concept for Data Center Migration

Karlsruhe/Germany

Duties/Responsibilities/Activities:

- Evaluation of Data Center Relcoation for EnKK, based on existing concepts and plans. Scope is the quality assurance of existing concepts as well as their adoption and extension

06/2012 - 06/2012

Knappschaft Bahn See : Gap Analysis for Data Center Migration

Bochum/Germany

Duties/Responsibilities/Activities:

- Performing gap analysis of existing Data Center migration planning. Create high level Data Center migration plan. Definition of work products for Data Center migration. Labour cost estimation for Data Center migration

05/2012 - 05/2012

AMOS:AGN Service Landscape

Munich/Germany

Duties/Responsibilities/Activities:

- Assessment of AGN Service Landscape (Architecture of Service Landscape, Service Catalogue, Service Building Blocks, Service Description and Service Calculation Model)

12/2011 - 04/2012

Huawei Technologies : Global Network and Data Center project

Shenzhen/China

Duties/Responsibilities/Activities:

- Evaluation of current Data Center Architecture, Distribution and Design.
- Planning of future Data Center Architecture, Distribution and Design.

10/2011 - 11/2011

Knappschaft Bahn See : IT Assessment

Bochum/Germany

Duties/Responsibilities/Activities:

- Assessment of IT and Data Center Infrastructure.
- Definition of saving potential within the IT and within the Data Center.

01/2011 - 09/2011

ADAC : Data Center Relocation

Munich/Germany

Duties/Responsibilities/Activities:

- Preparation of a concept for Performing a Data Center Relocation
- Project Lead of executing the Data Center Relocation (Planning, Coordination and Execution)

01/2011 - 05/2011

W&amp;W Informatik : Project CUT, Data Center Migration

Ludwigsburg/Germany

Duties/Responsibilities/Activities:

- Project Management Support during Migration Application of an acquired Company
- Consulting of Data Center Planning and Data Center Migration

05/2010 - 12/2010

ITERGO : AREAL+ - Data Center Building and Data Center Relocation

Duesseldorf/Germany

Duties/Responsibilities/Activities:

- Project Lead of executing the Data Center Relocation (Planning, Coordination and Execution)

07/2009 - 06/2010

Price Waterhouse Coopers : RZ 2.0 - Data Center Relocation

Frankfurt/Germany

Duties/Responsibilities/Activities:

- Project Lead of executing the Data Center Relocation (Planning, Coordination and Execution)

10/2008 - 06/2010

European Patent Office : Data Center Relocation

Munich/Germany

Duties/Responsibilities/Activities:

- Project Lead of executing the Data Center Relocation (Planning, Coordination and Execution)

01/2010 - 05/2010

FTI : Data Center Relocation

Munich/Germany

Duties/Responsibilities/Activities:

- Project Lead of executing the Data Center Relocation (Planning, Coordination and Execution)

10/2008 - 03/2010

ASIC : IBM Turnkey Roboter Implementation

Munich/Germany

Duties/Responsibilities/Activities:

- Project Lead for Migration from SUM STK Librariy environment to IBM Tape Library Technology

08/2008 - 03/2010

ASIC : Projectmanagement Support for CREDO

Unterfoehring/Germany, London/United Kingdom

Duties/Responsibilities/Activities:

- Project Management Support during IT Consolidation of Customer European Subsidiaries
- Project Lead for Data Center Relocation from London to Unterfoehring
- Project Lead for Logical Relocation of IBM iSeries from Athens to Unterfoehring

06/2009 - 11/2009

Phoenix Pharmahandel : Data Center Relocation

Fuerth/Germany

Duties/Responsibilities/Activities:

- Project Lead of executing the Data Center Relocation (Planning, Coordination and Execution)

07/2009 - 08/2009

Homag : Data Center Relocation

Schopfloch/Germany

Duties/Responsibilities/Activities:

- Project Lead of executing the Data Center Relocation (Planning, Coordination and Execution)

05/2008 - 08/2008

First Data : IBM zSeries Relocation, Management Consulting

Bad Vilbel/Germany

Duties/Responsibilities/Activities:

- Management Consulting of IT Operations Manager
- concerning IT Operation Processes
- Project Lead for IBM Mainframe Relocation

03/2007 - 08/2008

Schaeffler KG : IT RO for SAP

Herzogenaurach/Germany

Duties/Responsibilities/Activities:

- Project Lead for the Migration of the complete Cusvoer SAP Databases (SAP R3, SAP BW, APO, ...)

08/2006 - 02/2007

BG PHOENICS : Rollout Phoenix

- Munich, Böblingen/Germany  
Duties/Responsibilities/Activities:
- Management Consulting of IT Operations Manager
  - Project Management Support during Rollout Phase of an Insurance Application
- 05/2006 - 08/2006  
Wacker : Migration of ORACLE Database Server, Migration of AIX environment  
Freiberg/Germany  
Duties/Responsibilities/Activities:
- Project Lead for Migration of ORACLE Database Servers and for the Migration of IBM AIX Systems
- 01/2006 - 06/2006  
Wacker : Implementation of Storage on Demand  
Munich/Germany  
Duties/Responsibilities/Activities:
- Project Lead for Implementation of the Storage on Demand environment
- 07/2005 - 02/2006  
LBBW : Storage Implementation  
Stuttgart/Germany  
Duties/Responsibilities/Activities:
- Takeover of Crisis Management for Storage Implementation for Mainframe and Decentral Storage Systems
  - Coordination of IBM Support Organization in order to resolve Product Problems
- 07/2005 - 02/2006  
IBM : VCC - Virtual Client Concept  
Munich, Mainz/Germany  
Duties/Responsibilities/Activities:
- Project Lead for Software Development of an Desktop Virtualization Solution
- 01/2005 - 12/2005  
HVBInfo : ATOM - Advanced Overall Tivoli Management  
Munich/Germany  
Duties/Responsibilities/Activities:
- Project Lead for Migration of Customer Tivoli environment to zLinux
- 10/2004 - 12/2004  
GaVI : Server Consolidation SV-Neu  
Stuttgart/Germany  
Duties/Responsibilities/Activities:
- Project Lead of SAP Server Consolidation on IBM Power Server
- 06/2004 - 12/2004  
HVBInfo : PoC Tivoli on Linux  
Munich/Germany  
Duties/Responsibilities/Activities:
- Project Lead for Proof of Concept for the IT Landscape Decision, concerning the Implementation of Tivoli on Linux on IBM zSeries or IBM Intel Server



- 09/2004 - 11/2004

  - Preperation of Decision Memo including Business Case

RI Solution : SAP Server Consolidation on IBM Power 5 Server  
Munich/Germany  
Duties/Responsibilities/Activities:

  - Project Lead of SAP Server Consolidation on IBM Power 5 Server
- 06/2004 - 09/2004

SEW Eurodrive : SAP Migration on Bladecenter  
Bruchsal/Deutschland  
Duties/Responsibilities/Activities:

  - Crisis Management after Customer Escalation
- 04/2004 - 06/2004

Rossmann : Bladecenter and SAN Consolidation  
Hannover/Germany  
Duties/Responsibilities/Activities:

  - Crisis Management and Project Lead of IT Consolidation
- 07/2002 - 12/2003

BMW : SIGMA Maintenance  
Munich/Germany  
Duties/Responsibilities/Activities:

  - Project Lead of Hard- and Software Maintenance of customer IBM RS/6000 and AIX system environment
- 02/2003 - 11/2003

BG PHOENICS : IT Landscape Decision  
Munich/Germany  
Duties/Responsibilities/Activities:

  - Project Lead of Load- and Performance Tests for the customer IT landscape
- 10/2000 - 12/2002

HVBInfo : Tivoli operation  
Munich/Germany  
Duties/Responsibilities/Activities:

  - Project Lead of Tivoli operation
- 01/2002 - 07/2002

BMW : Availability Management  
Munich/Germany  
Duties/Responsibilities/Activities:

  - Availability and Service Manager
- 10/1999 - 10/2000

BMW : Server Operation  
Munich/Germany  
Duties/Responsibilities/Activities:

  - Project Lead of RS/6000 Server and Tivoli Operation team
- 04/1997 - 08/1999

IZB-Soft : KORE (Cost Accounting)  
Munich/Germany  
Duties/Responsibilities/Activities:

  - Design and Implementation of an ORACLE Database component of the customer cost accounting application

06/1996 - 03/1997

Sanacorp : Implementation of Systemsmanagement with SystemView

Planegg/Deutschland

Duties/Responsibilities/Activities:

- Implementation of network and system monitoring
- Education of customer employees

**Publications:**

12/2012

DMR Markets Financial Services

Industry Talk:

Data Center consolidation projects in the Financial Services industry

**Certifications:**

Project Managment

PMI, PRINC2 Foundation, PRINCE2 Practitioner  
Masters Certificate in Project Management (George Washington University)

Service Management

ITIL Foundation

Technology

Tivoli Top Gun, Oracle Administration